



STRATEGIC PARTNERSHIPS





STRATEGIC PARTNERSHIPS ELEMENT

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Delray Beach Planning Area Map, With Adjacent Governments/Municipalities



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INTRODUCTION

The purpose of the Strategic Partnership Element (SPE) is to identify Delray Beach's guiding principles and methods for coordinating and interacting with its partners, including local, state and federal government agencies, organizations, committees, utility service providers, community advocacy groups, stakeholder organizations and citizens. Establishing successful working relationships with these entities is crucial to maximize the city's capacity and ability to effectively address shared issues and interests. Delray Beach's strategic partnership efforts have resulted in the creation of cooperative plans, interlocal agreements, policies, programs, practices, and procedures that help accomplish efficiency in the provision of public services and activities. The Strategic Partnership Element provides details about the city's coordination efforts and the resulting formal document, policy, or procedures that resulted from cooperative interagency planning.

The City of Delray Beach must coordinate with its adjacent governments (Florida Statutes 163.3177). The City has established formal agreements with Palm Beach County, City of Boynton Beach, City of Boca Raton, Town of Highland Beach, and Town of Gulf Stream to address shared interests. The formal agreements encompass programs ranging from law enforcement, fire and emergency management services, water connection and sewer services, beach nourishment projects, wellfield protection, and review of comprehensive plan amendments. The Strategic Partnership Element lists and summarizes the interlocal agreements, programs, and other mechanisms that are required to ensure that Delray Beach achieves the stated goals in each of the *Always Delray* 13 elements.

The City has also established programs and activities with other agencies relating to growth management, the environment, and facilities planning. These shared interests have resulted in well-established, on-going relationships and plan coordination with agencies such as the Palm Beach County School Board, other units of government (with no land use authority), independent special districts, the South Florida Water Management District, planning agencies, regional/state and

federal agencies with land use and environmental regulatory authority, and utility companies which provide services to the city.

INVENTORY OF STRATEGIC PARTNERS

Existing Conditions

Delray Beach has established on-going formal and informal relationships with local, state, and regional entities to manage the comprehensive planning efforts of the city. Among other matters, these relationships involve land use coordination, transportation planning, schools, water resources, and beach nourishment.

Land Use and Plan Coordination

Land use coordination and the sharing of information among the City, Palm Beach County, and adjacent municipalities is achieved through the Interlocal Plan Amendment Review Committee. The Interlocal Plan Amendment Review Committee includes representatives from the various municipalities with the goal of sharing information regarding land use decisions, annexations, concurrency, traffic/transportation systems and requires notice to each entity for land use and zoning changes that may be of multi-jurisdictional importance and impact. This committee also provides the opportunity to resolve potential land use conflicts prior to formal action by the respective municipality.

The Interlocal Plan Amendment Review Committee and Multi-Jurisdictional Issues Coordination Forum, which consists of Palm Beach County (County) and all of its municipalities, have been formed to encourage frequent and effective communication with the County and amongst the jurisdictions. The Interlocal Plan Amendment Review Committee provides optimal coordination and the Multi-Jurisdictional Issues Coordination Forum provides the municipalities with an outlet for discussing topics of concern or conflicting issues, thus encouraging joint planning efforts by cities in the County.

Transportation and Mobility Coordination

Transportation and land use decisions continue to be critical items to coordinate with other governmental partners. The City has undertaken multiple efforts to address traffic and transportation systems, including coordination with Palm Beach County, adjacent municipalities, Palm Beach



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Transportation Planning Agency, Palm Tran, the South Florida Regional Transit Authority and the Florida Department of Transportation to better address the growing demands on the region's existing transportation network. The federal and state roadways within the city include Interstate 95, State Road (SR) A1A, Federal Highway (US 1), and portions of Atlantic Avenue. The county roadways within the city include Lake Ida Road, Linton Boulevard, and Congress Avenue. The City is served by Tri-Rail on the CSX rail corridor and anticipates service by the Tri-Rail Coastal Link on the FEC rail corridor in the future.

The City, along with the regional transportation agencies, has supported implementation of several projects on the regional roadways including SR A1A, Federal Highway, and I-95. The City recognizes the importance of providing multimodal improvements in support of regional transportation planning, and has included a Mobility Element within the Comprehensive Plan focusing on multimodal strategies to assist regional transportation network improvements. The City promotes the use of multimodal activities, transit facilities, and intelligent transportation systems. The City is also coordinating on a regional basis with the Palm Beach Transportation Planning Agency to pursue multimodal improvements, and is also coordinating with the South Florida Regional Transit Authority and the Treasure Coast Regional Planning Council to complete a station area plan for the proposed Tri-Rail Coastal Link service. In addition, the City encourages new developments to support transit, bicycle, and pedestrian circulation, especially within mixed-use corridors of the City.

Water and Wastewater Coordination

On-going review and coordination of both local and regional water supply plans is necessary to maintain adequate availability and level of service (LOS) to meet growth projections within the City's service area. Ensuring sufficient potable water supply is critical for the City as well as the region. While the City has maintained the adopted level of service standards for potable water, the City has also recognized the need to protect and enhance existing water supplies. The City currently maintains one potable water treatment facility within the City's Planning Area, which also serves through contract the Town of Highland Beach and several

single and multi-family developments in the Town of Gulf Stream. The full service area encompasses approximately 18 square miles.

The South Central Regional Wastewater Treatment Plant is located in Delray Beach. Delray Beach and Boynton Beach established the South Central Regional Wastewater Treatment and Disposal Board in 1974 as an independent special district through an interlocal agreement to treat wastewater. The City Commissions of both cities serve as the governing board and daily operations of the facility are overseen by a plant manager, who reports to the Board. The City is responsible for the wastewater collection and transmission system within the service area. To reduce demand on its potable water supply for irrigation and related activities, the City has a reclaimed water system in place and under expansion.

Environmental Planning Coordination

The City recognizes successful environmental planning and protection extends beyond municipal boundaries and coordinates environmental efforts with neighboring jurisdictions when appropriate. Palm Beach County Department of Environmental Resource Management coordinates the protection, management and access to natural areas, fresh lakes, beaches, and reef through diverse programs including ecological restoration of natural systems, removal of invasive exotic species, prescribed burning and maintenance of trails and program for the public. Beach nourishment projects, which are critical to protecting the City from the impacts of storm surges, requires cooperation with Palm Beach County Department of Environmental Resource Management, as well as State and Federal agencies. Effective environmental protection requires collaboration and support of State and Federal laws and programs, including those developed and administered by the Department of Environmental Protection, Florida Fish and Wildlife Commission and their federal counterparts. Other federal agencies that the City seek to maintain and increase collaboration with include National Oceanic and Atmosphere Administration, the Army Corp of Engineers, and the Federal Emergency Management Agency.



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In 2014, the City joined the South Florida Regional Climate Compact to work cooperatively with counties and other municipalities located between Palm Beach County and Monroe County on a variety of mitigation and adaptation initiatives related to climate change and its impacts. Delray Beach's Mayor signed "The Mayor's Pledge", which promises to adopt, where possible, outlined recommendations to reduce the generation of greenhouse gases and adapt to impacts of climate change, including sea level rise, variable precipitation patterns, habitat migration and warmer temperatures. The City's commitment to climate change issues extends to national climate organizations, including Climate Mayors, an organization of 187 city mayors committed to addressing climate change mitigation through local sustainability policies and coordinated political advocacy. In 2017, Delray Beach helped launch a local partnership called the Inlet-to-Inlet or Micro-regional Collaborative. This group seeks to address environmental and sustainability issues from the inter-jurisdictional perspective of the municipalities that share a segment of the Intracoastal Waterway from the Boca Raton Inlet to the Boynton Inlet, and the neighboring communities. The City continues to explore and promote partnership opportunities to share information and resources.

Natural Disaster Planning and Coordination

Natural disaster planning in Delray Beach involves an all-hazards approach to disasters. Hurricanes, heat waves, wild fires, tornadoes, floods, freezes, droughts and pandemics are all natural disasters that the city must plan for. The City has formally adopted the National Incident Management System as the incident management standard for all planned events and critical incidents/emergencies (Resolution 51-05). The City must plan for the Prevention, Protection, Mitigation, Response and Recovery for all disasters. This plan includes citizen preparation, mass evacuation and long-term post disaster recovery and redevelopment. City staff regularly participates in disaster preparedness training and table-top exercises. Delray Beach disaster planning efforts and resources are coordinated and shared amongst several local, county and state governments as well as public and private agencies. In addition, the City maintains an

Emergency Management web page with links to websites on All-Hazard disaster planning for residents, businesses and faith-based organizations. In 2017 in the wake of Hurricane Irma, the Division of Emergency Management, the Planning, Zoning and Building Department, the Community Improvement Department, and the City's Office of Economic Development worked with the Downtown Development Authority, the Chamber of Commerce, the Delray Beach Public Library, the Small Business Administration, and the Business Development Board of Palm Beach County to assess impacts and assist local businesses in their recovery process.

Economy/Jobs Coordination

Economic development in the City is orchestrated by several entities, the City's Office of Economic Development, the Delray Beach Community Redevelopment Agency, the Downtown Development Authority, and the Planning, Zoning and Building Department. Each organization performs specific functions with overlapping interests. The Planning, Zoning and Building Department focuses on physical infrastructure, whereas the Office of Economic Development provides knowledge and training to the business community. The Delray Beach Community Redevelopment Agency performs both functions, through the assemblage of land and provision of grant programs to encourage small business development and private investment.

Housing Coordination

In concert with the City, several entities play an important role in the creation and expansion of affordable and workforce housing. The Delray Beach Housing Authority has been dedicated to improving the quality of life for low and moderate income families through assistance programs since 1973. Created in 1985, the Delray Beach Community Redevelopment Agency exists to prevent and eliminate slum and blight conditions. In 2005, the CRA established a citizens committee to create a land trust organization for Delray Beach to help meet its goal of providing affordable housing, as stated in the Delray Beach Community Redevelopment Agency Redevelopment Plan. The Delray Beach Community Land Trust was formed in 2006 based on a partnership agreement between the Delray Beach Community Redevelopment



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Agency, the City, and the Delray Beach Housing Authority. The mission of the Delray Beach Community Land Trust is to create healthy communities through the provision of affordable housing for low to moderate income households.

providers and business owners to establish new opportunities that provide the citizens with the skills they need for the changing job market.

Education Coordination

In the late 1980s, the City of Delray Beach created a plan entitled Sharing for Excellence in Schools. The plan documented issues related to funding of new schools and the renovation/expansion of existing schools. The plan also provided solutions to address the crumbling school infrastructure, changes to school boundaries, choice programs, busing issues and overcrowding. As a result, a strong partnership was created among the City, Palm Beach County School District, parents, and stakeholders. The partnership has effectively been in place for 26 years and its strength can be attributed, in part, to the creation of a permanent volunteer Education Advisory Board appointed by the City Commission in 1990. The Education Advisory Board functions as the liaison to the City Commission, the School District and public and private schools located in the City. In 2001, the City created a full-time Education Coordinator position which functions as the staff liaison to the Education Board and School District staff. The Board and staff monitor federal and state legislation, school board actions and policies, and provide recommendations to the City Commission on education related matters.

Delray Beach aims to bridge the gap between education and growth of the City's economy; however, it is important to stress the global economy is ever changing and the relationship between the City of Delray Beach and local education providers is critical to the continued growth and evolution of the community and the local economy. Universities, colleges and schools should be connected with local communities and local business. Businesses should be engaged with the schools to encourage apprenticeships and work-based learning. Therefore, it is very important that the City coordinate with all education providers and the business community to share economic development information, employment trends, technological advances, soft skills, hard skills, and demographic trends affecting Delray Beach's economy. The City must build upon existing relationships and encourage education service



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ADJACENT GOVERNMENTAL RELATIONSHIPS, AGREEMENTS, AND ACTIVITIES

The table below provides an inventory of governmental entities that are adjacent to the City of Delray Beach, and the nature of their relationship with the city. Map SPE -A, entitled Adjacent Governments, depicts the location of the adjacent governments in relationship to the City of Delray Beach boundaries.

TABLE SPE-A INVENTORY OF ADJACENT ENTITIES		
ENTITY	MECHANISM / ROLE	RELATIONSHIP / AGREEMENTS / ACTIVITIES
Palm Beach County Board of County Commissioners	Mutual aid agreements; Service contracts; Special legislation and County ordinances and established procedures; Lease Agreements	<ul style="list-style-type: none"> ✿ Mutual Aid Agreement - 911 expanded system ✿ Mutual Aid Agreement - evacuation and disaster management ✿ Allocation of local option gas tax ✿ Lease Agreement for Atlantic Dunes parking area, Miller Field, Anchor Park, Lake Ida Park northeast, a portion (NE 11th Avenue Park) and Sandoway House ✿ Lease and easements for Western Wellfield - Morikami ✿ Mutual Aid Agreement for Law Enforcement ✿ Mutual & Automatic Aid Agreement for Fire and emergency medical services ✿ Water Interconnect & And Emergency Water Agreement ✿ Forestry partnership agreement ✿ Recreation services: swimming lessons ✿ Manatee patrols ✿ Digital Divide program ✿ Leon Weekes Preserve Agreement
City of Boynton Beach	Mutual aid agreements; Service contracts; Ordinances and established procedures	<ul style="list-style-type: none"> ✿ Mutual Aid Agreement for fire, law enforcement, & emergency services ✿ Potable water and wastewater agreement ✿ Joint participation on the South Central Regional Wastewater Treatment Board ✿ Review of Plan Amendments through the Interlocal Plan Amendment Review Committee process ✿ South Palm Beach County Safety Communication Cooperative
City of Boca Raton	Mutual aid agreements; Service contracts; Administration of ordinances and established procedures	<ul style="list-style-type: none"> ✿ Mutual Aid Agreement for fire, law enforcement, & emergency services ✿ Review of Plan Amendments through the Interlocal Plan Amendment Review Committee process ✿ Emergency Water Agreement



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**TABLE SPE-A
INVENTORY OF ADJACENT ENTITIES**

ENTITY	MECHANISM / ROLE	RELATIONSHIP / AGREEMENTS / ACTIVITIES
Town of Gulf Stream	Mutual aid agreements; Service contracts; Administration of ordinances and established procedures	<ul style="list-style-type: none"> ✦ Mutual Aid Agreement for fire, law enforcement, & emergency services ✦ Agreement for police communications & dispatch operations * Water Service Agreement ✦ Review of Plan Amendments through the Interlocal Plan Amendment Review Committee process ✦ Building Services contract
Town of Highland Beach	Mutual aid agreements; Service contracts; Administration of ordinances and established procedures	<ul style="list-style-type: none"> ✦ Mutual Aid Agreement for law enforcement ✦ Sewer service agreement ✦ Interlocal Agreement for Fire and emergency services ✦ Water Interconnect Agreement ✦ Review of Plan amendments through the Interlocal Plan Amendment Review Committee process



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INVENTORY OF STRATEGIC PARTNERS COORDINATION ACTIVITIES

This section provides an inventory of the units of government, and agencies, by element, with which the City has established intergovernmental coordination programs to fulfill the policies set forth in other elements of the Plan and the requirements established in F.S. 163.3177(6)h.

TABLE SPE-B INVENTORY OF STRATEGIC PARTNERS COORDINATION ACTIVITIES, BY ELEMENT		
ENTITY	RELATIONSHIP / MECHANISM	AGREEMENTS / ACTIVITIES
PUBLIC FACILITIES & SERVICES		
Solid Waste Authority	Interlocal Agreement	<ul style="list-style-type: none"> ✿ Solid waste disposal ✿ Transfer station for household hazardous wastes ✿ Solid waste recycling
Palm Beach County School Board	Interlocal Agreement	<ul style="list-style-type: none"> ✿ Agreement to allow antennae on existing school board towers to allow the City to engage in electronic water meter monitoring ✿ Interlocal Agreement for coordinated school planning
Northern Palm Beach County Water Control District	Permitting Interlocal Agreement	<ul style="list-style-type: none"> ✿ National Pollutant Discharge Elimination System permitting
Palm Beach County - Health Department	Permitting	<ul style="list-style-type: none"> ✿ Water and sewer system approvals (ERC Rules)
South Central Regional Wastewater Treatment Board	Formal joint powers agreement between the City of Delray Beach & the City of Boynton Beach by special legislative act	<ul style="list-style-type: none"> ✿ Delivery and reuse of reclaimed irrigation water ✿ Alternative methods of sludge disposal ✿ Operations of the South Wastewater Treatment Plant ✿ Cost sharing formula for future capital expansion
South Florida Water Management District	Permitting	<ul style="list-style-type: none"> ✿ Review of drainage plans ✿ Use of canals for aquifer recharge ✿ Permitting of groundwater withdrawal
Lake Worth Drainage District	Special Taxing District (Interlocal Agreement)	<ul style="list-style-type: none"> ✿ Regulation of surface drainage ✿ Review of drainage plans ✿ Regulation of surface drainage ✿ Use of canals for aquifer recharge ✿ Lake Ida Shoreline Protection Program



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**TABLE SPE-B
INVENTORY OF STRATEGIC PARTNERS COORDINATION ACTIVITIES, BY ELEMENT**

ENTITY	RELATIONSHIP / MECHANISM	AGREEMENTS / ACTIVITIES
Health and Rehabilitative Services/ Division of Emergency Medical Services	Regulatory Agency	<ul style="list-style-type: none"> Regulation of emergency management services (EMS)
Florida Power & Light	<u>Public Service</u> Formal Agreement	<ul style="list-style-type: none"> Review of development plans Removal of power poles from travelways
Delray Beach Public Library	Service Agreement	<ul style="list-style-type: none"> Provision of Library services
Florida Public Utilities	Public Service	<ul style="list-style-type: none"> Review of development plans
AT&T	Public Service	<ul style="list-style-type: none"> Review of development plans
Comcast	Public Service	<ul style="list-style-type: none"> Review of development plans
MULTI-MODAL MOBILITY		
South Florida Regional Transit Authority	Interlocal agreement among Counties	<ul style="list-style-type: none"> Coordination of bus service Coordination of Commuter Rail System
Palm Beach County - Engineering Department	Formal administration of ordinances and established procedures	<ul style="list-style-type: none"> Collection of traffic impact fees Five year road construction plan Coordination of Level of Service criteria on street system Continuation of beautification program Review of Traffic Studies
Transportation Planning Agency	State Regulatory Agency (required by Statutes)	<ul style="list-style-type: none"> Five year road program determinations Review of countywide projects associated with the 2040 Cost Feasibility Plan City Commission Member sits on governing body Staff sits on technical board.
Department of Transportation (FDOT)	Federal Regulatory Agency	<ul style="list-style-type: none"> Review re construction permits on state roads DRI review.
Florida High Speed Rail Commission	State Regulatory Agency	<ul style="list-style-type: none"> Implementation of High Speed Rail System



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**TABLE SPE-B
INVENTORY OF STRATEGIC PARTNERS COORDINATION ACTIVITIES, BY ELEMENT**

ENTITY	RELATIONSHIP / MECHANISM	AGREEMENTS / ACTIVITIES
HISTORIC PRESERVATION		
Department of State (Florida), Division of Historical Resources	Contract Agreement Grants administration Certified Local Government	<ul style="list-style-type: none"> ✿ Grants ✿ Provision of technical assistance architectural and historical resources ✿ National Register of Historic Places program ✿ Historic Site Survey program
NEIGHBORHOODS, DISTRICTS AND CORRIDORS		
Downtown Development Authority	Special Taxing District	<ul style="list-style-type: none"> ✿ Board appointments by City Commission ✿ Enhancement of the Central Business District ✿ Review of land use requests within the Downtown Development Area ✿ Review of Land Development Regulations text amendments
Delray Beach Downtown Marketing Cooperative	Tri-party partnership Agreement	<ul style="list-style-type: none"> ✿ Marketing the Downtown and organize and manage events and programs to enhance the economic prosperity of the downtown ✿ Partnership between the Downtown Development Authority, the Community Redevelopment Agency, City of Delray Beach , and the Greater Delray Beach Chamber of Commerce
Palm Beach County - Planning and Zoning Department	Administration of ordinances and established procedures	<ul style="list-style-type: none"> ✿ Street name assignments ✿ Special land use review in enclaves ✿ Review of Plan amendments through the Interlocal Plan Amendment Review Committee process
Delray Beach Community Redevelopment Agency	Special Taxing District charged with the removal of slum and blight and revitalization of the CRA. Agreements	<ul style="list-style-type: none"> ✿ Appointment of Board by the City Commission ✿ Economic development ✿ Review of land use requests ✿ Preparation of Community Redevelopment Plans ✿ Various funding agreements



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**TABLE SPE-B
INVENTORY OF STRATEGIC PARTNERS COORDINATION ACTIVITIES, BY ELEMENT**

ENTITY	RELATIONSHIP / MECHANISM	AGREEMENTS / ACTIVITIES
Pineapple Grove Main Street	Non-profit marketing cooperative	<ul style="list-style-type: none"> ✿ Review of land use requests ✿ Revitalization of the Pineapple Grove Business District ✿ Receives partial funding from the City
Palm Beach County Health Care District	Special Taxing District	<ul style="list-style-type: none"> ✿ Trauma services ✿ Managed health care, EMS services ✿ Emergency Medical Services education
Treasure Coast Regional Planning Council	Special body created by statute to coordinate regional land use and social planning Interlocal Agreement	<ul style="list-style-type: none"> ✿ City Commission member sits on governing body ✿ DRI reviews ✿ Review of Plan amendments - ensuring consistency with the Strategic Regional Plan ✿ Redevelopment plans and activities
Interlocal Plan Amendment Review Committee	Interlocal Agreements	<ul style="list-style-type: none"> ✿ Review of Plan Amendments ✿ Early coordination and consultation ✿ Conflict identification and resolution ✿ Coordination among local government Planning Directors
Department of Business and Professional Regulation	State Regulatory Agency	<ul style="list-style-type: none"> ✿ Licensing building officials and inspectors
Multi-Jurisdictional Issues Coordination Forum	Interlocal Agreement	<ul style="list-style-type: none"> ✿ Forum for addressing items of multi-jurisdictional nature ✿ City Commission member sits on Forum ✿ Issue identification and definition ✿ Direction for disposition ✿ Education and communication
Department of Economic Opportunity (State of Florida)	State Regulatory Agency Interlocal Agreements Grants	<ul style="list-style-type: none"> ✿ Comprehensive Planning Act implementation
HOUSING		
Florida Housing Finance Corporation (State)	State Agency	<ul style="list-style-type: none"> ✿ Administer State Housing Initiative Partnership program



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**TABLE SPE-B
INVENTORY OF STRATEGIC PARTNERS COORDINATION ACTIVITIES, BY ELEMENT**

ENTITY	RELATIONSHIP / MECHANISM	AGREEMENTS / ACTIVITIES
Federal Department of Housing & Urban Development	Federal Regulatory Agency Intergovernmental Agreements	<ul style="list-style-type: none"> ✿ Provision of Housing / removal of blight ✿ Economic Development ✿ Community Development Block Grant
Delray Beach Housing Authority	Federally funded housing assistance Cooperation Agreement	<ul style="list-style-type: none"> ✿ Public housing program (Federal and non-Federal assistance programs) ✿ Administer Section 8 Housing Voucher and Certificate Programs ✿ Independent Board appointed by the City Commission
Delray Beach Community Land Trust	Non-Profit Organization Formal Agreement	<ul style="list-style-type: none"> ✿ Provision of Affordable Housing ✿ Supported with both funding and in-kind services from the City of Delray Beach and the Community Redevelopment Agency
EDUCATION		
Palm Beach County School Board	Joint Use Agreements Interlocal Agreement Memorandum(s) of Understanding	<ul style="list-style-type: none"> ✿ Campaign for Grade Level Reading, Memorandum of Understanding for sharing student data ✿ Recreational improvements ✿ Future facility planning for the Public School system ✿ Mutual Use of Recreation Facilities
Children's Services Council	Contract Agreement	✿ Scholarship program for after-school.
Early Learning Coalition of Palm Beach	Contract Agreement	✿ Agreement for after school and summer camp programs.
Achievement Centers For Children & Families	Tri Party Agreement	✿ Out of school programing
CONSERVATION, SUSTAINABILITY & RESILIENCE AND COASTAL MANAGEMENT		
Palm Beach Countywide Beaches and Shores Council	Interlocal Agreement	<ul style="list-style-type: none"> ✿ Beach protection and preservation ✿ City Commission member sits on the Council



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**TABLE SPE-B
INVENTORY OF STRATEGIC PARTNERS COORDINATION ACTIVITIES, BY ELEMENT**

ENTITY	RELATIONSHIP / MECHANISM	AGREEMENTS / ACTIVITIES
Lake Worth Drainage District	Special Taxing District Interlocal Agreement	<ul style="list-style-type: none"> ✦ Regulation of surface drainage ✦ Review of drainage plans ✦ Regulation of surface drainage ✦ Use of canals for aquifer recharge ✦ Lake Ida Shoreline Protection Program
Florida Inland Navigation District	Special Taxing District	<ul style="list-style-type: none"> ✦ Preservation of Florida Inland Navigation District parcels ✦ Dredging of Intracoastal Waterway
Department of Environmental Protection (State)	Regulatory Agency	<ul style="list-style-type: none"> ✦ Speed & wake control on the ICWW ✦ Air quality monitoring ✦ Permitting of City owned projects within the ICWW ✦ Beach erosion control program ✦ Environmental Regulation/permitting and funding
Palm Beach County - Department of Environmental Resources Management	Administration of ordinances and established procedures	<ul style="list-style-type: none"> ✦ Wellfield protection ordinance ✦ Beach nourishment project
Florida Fish and Wildlife Commission	Regulatory Agency	<ul style="list-style-type: none"> ✦ Turtle Protection Program
Environmental Protection Agency (Federal)	Federal Regulatory Agency	<ul style="list-style-type: none"> ✦ Environmental Regulation ✦ Ocean outfall ✦ Non-point storm waste management (NPDES permit program)
Federal Emergency Management Agency	Federal Regulatory Agency	<ul style="list-style-type: none"> ✦ Certification of City flood drainage control ordinances & program ✦ Disaster mitigation ✦ Certification of City flood drainage control ordinances & program ✦ Disaster mitigation ✦ Emergency management, flood damage prevention and mitigation
Florida Property Assessed Clean Energy (PACE) Funding Agency	Funding and Financing Agreement	<ul style="list-style-type: none"> ✦ Energy efficient and wind mitigation property upgrades
Florida Resiliency and Energy District	Membership Agreement	<ul style="list-style-type: none"> ✦ Energy efficient and wind mitigation property upgrades



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TABLE SPE-B INVENTORY OF STRATEGIC PARTNERS COORDINATION ACTIVITIES, BY ELEMENT		
ENTITY	RELATIONSHIP / MECHANISM	AGREEMENTS / ACTIVITIES
Florida Green Finance Authority	Membership Agreement	<ul style="list-style-type: none"> ✦ Energy efficient and wind mitigation property upgrades
Green Corridor Property Assessment Clean Energy PACE District	Membership Agreement	<ul style="list-style-type: none"> ✦ Energy efficient property upgrades
U.S. Army Corps of Engineers	Federal Regulatory Agency	<ul style="list-style-type: none"> ✦ Permitting for City-owned projects within ICWW ✦ Beach erosion control program ✦ Regulation of Intracoastal Waterway ✦ Regulation & Funding Administration re: Beach Erosion Control Program

AREAS FOR ONGOING COORDINATION

As shown in Table SPE-B, coordination mechanisms vary in substance and degree of formality. The various elements of the Comprehensive Plan identify programs and activities which require coordination with jurisdictions outside the City to achieve the goals of the Element. The agencies that require more prominent intergovernmental coordination mechanisms on an ongoing basis are summarized by element below. A description of these coordination activities is also provided.

Neighborhoods, Districts and Corridors Element

The Treasure Coast Regional Planning Council provides the City with review of adopted plans from a regional and state perspective. The Treasure Coast Regional Planning Council also administers the region's dispute resolution process. Pursuant to Florida Statutes (F.S.) 186.502 and 186.509, this process is available for local governments when differences arise over annexation, land use and development, multi-jurisdictional transportation plans, and the siting of public and private infrastructure.

The City coordinates with Palm Beach County on the annexation of properties and the provision of public services. The City will continue to coordinate with the County on additional planned annexations.

Delray Beach has an interlocal agreement with the Palm Beach County School Board, which requires the City to coordinate for population projections. To ensure adequate school sites are available to new residential development, the City will continue to coordinate with the School District.

The City coordinates with the Delray Beach Community Redevelopment Agency to provide seamless administration of regulations and programs, as the agency pursues the elimination of slum and blight and redevelopment of its neighborhoods. The West Atlantic Redevelopment Coalition is a non-profit organization that was created to advise the Delray Beach Community Redevelopment Agency and the City on redevelopment issues in the areas surrounding West Atlantic Avenue.

Historic Preservation Element

In 1987, the City of Delray Beach became a Certified Local Government by the Florida Department of State, Division of Historical Resources. The designation as a Certified Local Government results in a partnership between the City, State, and Federal government for the purpose of assisting in the identification, evaluation, and protection of historic properties and assets. The Division of Historical Resources maintains the Florida Master Site File which contains historic information on those properties



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throughout the City which have been surveyed and evaluated for their historical importance.

The City's Historic Preservation Division may also receive support from the Palm Beach County Historic Preservation / Archeology Division, particularly if an archaeological artifact is uncovered. The County also assists the City through the processing of Historic Ad Valorem Tax Exemption requests.



SD Spady Cultural Arts Museum, 170 NW 5th Avenue
Photo Credit: i-love-delray-beach.com

Community partners which support the City's historic preservation goals include the Delray Beach Historic Society, the S.D. Solomon Spady Cultural Heritage Museum (which was established through another non-profit organization), Expanding and Preserving our Cultural Heritage, the Delray Beach Preservation Trust, and the Historical Society of Palm Beach County.

Multi-modal Mobility Element

Improving mobility by improving vehicular traffic circulation, implementing of complete streets practices, enhancing sidewalk and bike trails, and provision of stellar public transit service remains a priority for the City of Delray Beach and is the primary focus of intergovernmental coordination with transportation and transit agencies.

In Delray Beach, traffic circulation involves City (local), county and state roads. Traffic and planned projects for one roadway generally impact numerous other roadways and intersections, causing a great need for

coordination of such plans among the city, county and state. The Palm Beach County Transportation Planning Agency and Palm Beach County, through maintenance of the Trafficways Plan, provide forums for addressing transportation and mobility issues. Additionally, the Palm Beach County Transportation Planning Agency, plans, prioritizes and funds transportation projects and programs.

The Palm Beach County Transportation Planning Agency identifies short and long-range State and Federal improvements in the region's transportation system. The City will continue to work with the Palm Beach County Transportation Planning Agency to include trafficways and multimodal projects that provide residents of all incomes, ages, and abilities with a range of transportation options.

Impact fees are assessed countywide on all new development that creates an impact on public facilities and must be paid prior to the issuance of a building permit. The County is considering a transition to a mobility fee instead of the current roadway impact fee model. The mobility fee will provide additional flexibility in "how" development contributes to overall mobility of the area versus the funds being limited to only projects which add new capacity to roadways. The City will continue to participate in the Palm Beach County Traffic Impact Fee Program on the collection and administration of Impact Fee funding, and participate in discussions with the County regarding the use of a mobility fee system in lieu of impact fees.

The City shall continue to coordinate with Palm Tran, the regional public transit provider, as well as the Palm Beach County Transportation Planning Agency, to increase service on the Palm Tran Routes particularly in Delray Beach.

The City shall continue to coordinate with South Florida Regional Transportation Authority, the Tri-Rail service provider, to increase service on the existing Tri-Rail service on the CSX Railroad as well as facilitate new service, the Tri-Rail Coastal Link on the FEC Railroad.



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The Delray Beach Community Redevelopment Agency supports the City's transportation and mobility efforts including the in-town trolley roundabout system within the City as well as the installation of bicycle facilities.

The City has adopted a Complete Streets policy and recognizes planning and design of streets and regional roadways should holistically include the entire right-of-way and public space thereby, defining the entire area between building fronts. The City shall continue to advocate on Collector and Arterial roadways with the Florida Department of Transportation for the accommodation of bicycle traffic through design and construction, and request that such facilities be included on all projects undertaken in the County five-year road program, the Palm Beach County Transportation Planning Agency Long Range Transportation Plan, and the City's Capital Improvement Program.

Florida Department of Transportation's Commuter Services Program evaluates the issues and needs for employer based Transportation Demand Management (TDM) activities, including but not limited to ride sharing, van pooling, and flexible work hours. To reduce congestion and increase transportation options, the City will work with Florida Department of Transportation and local employers to expand participation in this program.

The City's support of the Bike Plan developed by Human Powered Delray is a great step in the right direction for establishing additional partnerships within the community on issues of shared interests. In addition, the State Road A1A Bike/Pedestrian Feasibility Study completed by the Florida Department of Transportation in 2016 should remain a priority for funding of projects to fill-in sidewalk and bike lane gaps on SR A1A between East Atlantic Avenue and George Bush Boulevard.

Human Powered Delray is a non-profit citizen advocacy and education group of Delray Beach residents that works to promote and implement the bike-pedestrian transportation network in Delray Beach. Human Powered Delray has developed a master plan for bike-pedestrian infrastructure in Delray Beach. The plan consists of a North/South and East/West grid encompassing alleys, greenways, a bike-pedestrian loop in the

Central Business District, connection to the Tri-Rail Station, and easy access to the beach.



Human Powered Delray representative at a Community Workshop

Housing Element

The Delray Beach Community Redevelopment Agency has identified specific housing goals and objectives within the Community Redevelopment Area. The City and Delray Beach Community Redevelopment Agency provide technical guidance and expertise to interested housing developers and entities, creating an effective and successful partnership.

The State provides support, through the distribution of state and federal programs, such as the State Housing Initiatives Partnership, to provide for the purchase, construction, and rehabilitation of new and existing housing. The City actively participates in these programs to provide options for affordable housing. Additional funding from the City and the Delray Beach Community Redevelopment Agency is provided for down-payment assistance and subsidies for rehabilitation.

The Delray Beach Housing Authority administers income-based housing and self-sufficiency programming. Through the Housing Authority, the City shall pursue increases in its allotment of Section 8 vouchers/ certificate to provide for



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sufficient affordable rental housing. The City should also explore partnerships with the Housing Authority, and other non-profits organizations including Habitat for Humanity and the Community Development Corporation to support the development of affordable rental units.



Habitat for Humanity of South Palm Beach
Photo Credit: Delray Newspaper

The City and the Delray Beach Community Redevelopment Agency both provide support for the Delray Beach Community Land Trust. A non-profit 501(c)3, the Delray Beach Community Land Trust plays an important role in the supply of affordable housing units. Land trusts are widely recognized as an important strategy to preserve and promote affordable housing.

Healthy Community Element

The goals of the Healthy Communities Element are to have an economically vibrant, environmentally healthy community with reliable infrastructure that supports and improves access to healthcare, provides a range of transportation options, opportunities for active living, and supports easy access to nutritious foods.

Delray Beach has been identified as a focus area for the Healthier Together initiative of the Palm Healthcare Foundation, Inc. This data-driven process is designed to "change long term health outcomes of the residents in Palm Beach County", "increase capacity among individuals, organizations, and systems to impact lasting and sustainable change related to health and well-being, and "establish a learning framework to evaluate the overall impact of the Healthier

Together Initiative as well as the impact at the community level."

Several community advocacy groups have a strong role in promoting a healthy community. Healthier Delray Beach is a community-initiative focused on improving Delray Beach's behavioral health. Actions of the initiative are directed by residents with the collaboration and the support of other agencies and support groups.

The Homeless Task Force is a community-led group of several nonprofit, religious, and volunteer organizations that regularly meet to understand and tackle the complicated issue of homelessness in Delray Beach. The taskforce was established in 2016. Both County and City staff and leaders are invited to participate.

Finally, the Delray Beach Drug Task Force is a volunteer organization to provide community leadership and education in the campaign against addiction by maintaining a network and forum to discuss, advocate, and influence issues with regard to public safety, prevention, and rehabilitation related to substance use.



Photo Credit: myPalmBeachPost.com

Economic Prosperity Element

Supported by the CRA, municipal funding, and Community Development Block Grant dollars, the City's Office of Economic Development provides business assistance, including workforce readiness support through partner organizations. The City shall continue these relationships, as well as those with several other agencies, including the Downtown Development Authority, the Delray



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Beach Community Redevelopment Agency, and the Delray Beach Chamber of Commerce. These agencies have partnered with the City to enhance the economic viability of the City. In particular, the Delray Beach Chamber of Commerce is a voluntary, private, non-profit organization that works in collaboration with the City and other agencies to build a better community. The Chamber plays a vital role in business attraction and retention within the City.

The Delray Beach Center for Technology, Enterprise & Development Center is a non-profit economic development agency. The Delray Beach Center for Technology, Enterprise & Development Center provides a hub for collaborative partnerships and educational programs to deliver services within its three distinct programs: Technology, Women's Business Center, and Business Incubation.

Education Element

The School District of Palm Beach County is the primary education provider in the City. The City actively lobbies the Palm Beach County School Board to invest in facility projects, staffing, curriculum, and programming in schools within the City limits. These facilities should function as both physical assets to the City's neighborhoods and as contributors to the overall economic development strategy.

The Delray Full Service Center is located in the Village Center as identified in The Set Transformation Plan. The School Board (as part of the one cent sales tax) has allocated 10 million dollars to renovate the Delray Full Service Center including demolition of old decaying buildings and constructing adult education facilities and playfields to support the Village Academy.



Community volunteers for the annual Delray Reads event

The City shall consider partnerships that would expand the programming to provide career and technical training through a provider such as CareerSource Palm Beach County, Palm Beach State College and through public and private partnerships.

Coastal Management Element

Coordination issues in the Coastal Management Element focus on beach nourishment, conservation and hurricane evacuation. Partnerships with Palm Beach County Department of Environmental Resources Management, and Florida Department of Environmental Protection have been fruitful to date, and will continue throughout the next planning period.

Conservation, Sustainability and Resiliency Element

Conservation of natural and coastal resources provides both economic and ecological benefits to communities. Several State and local agencies support the preservation of natural and coastal resources. A summary of the continuing programs is provided below.

The City shall monitor development requests in adjacent communities and participate with adjacent governments along the Intracoastal Waterway to protect and preserve natural resources, while maintaining public access.

South Florida is one of the most vulnerable areas to climate change and sea level rise, due to its peninsular geography and low topography. With sea level rise anticipated to play such a significant role in the coastal areas, the City shall continue collaboration with its local and regional partners including the Florida Division of Emergency Management and participate in the Southeast Florida Regional Climate Change Compact.

Palm Beach County Department of Environmental Resources Management manages the protected natural areas within the City, including Lake Ida and Delray Oaks. The City will continue to work with the County to preserve these natural areas.

Florida Department of Environmental Protection provides permitting for improvements on natural



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waterbodies. As a coastal community, marinas and waterway access is crucial to the economy of the City. The City will work with Florida Department of Environmental Protection to investigate potential sites for additional marina facilities and waterway access.

Open Space, Parks and Recreation Element

Palm Beach County School Board and the City have negotiated joint use agreements for use of school facilities for recreation programming. The City will continue its formal relationship and program with the School District for the joint use of school grounds for recreation programming. The City has several lease agreements with Palm Beach County for the use of county-owned parcels, including the Sandoway House as well as a number of parcels which are used as parks and beach parking lots, including the Atlantic Dunes parking area, Miller Field, Anchor Park, Lake Ida Park northeast, a portion (NE 11th Avenue Park). The City should continue to work with Palm Beach County to explore the potential for additional county-owned parcels for park sites.



Anchor Park, 40 South Ocean Boulevard

The creation of greenway amenities will not only enhance the charm of Delray Beach but will provide new recreational areas thereby resulting in a healthier community. The City shall continue to collaborate with the Lake Worth Drainage District to allow the utilization certain canal rights-of-way as recreational greenways.

Public Facilities Element

The South Central Regional Wastewater Treatment Facility Board provides all wastewater treatment for the City. In addition to the maintenance of existing facilities, the City shall continue to promote

reclaimed water use and support capital expansions of wastewater treatment facilities. The treatment plant is jointly owned by both the City of Delray Beach and the City of Boynton Beach. Therefore, the City will coordinate with Boynton Beach on both capital improvements and operations.

The City of Delray Beach coordinates with the South Florida Water Management District to promote conservation of water sources. South Florida Water Management District provides best practices to municipalities within the District, and the City will continue to work with the District to implement policies that promote water conservation. One area for expanded coordination is the implementation of innovative techniques of pervious paving / surfaces to reduce water runoff and promote percolation/stormwater recharge.

The Palm Beach County Solid Waste Authority administers the waste disposal and recycling program throughout Palm Beach County. The City will maintain this relationship, and work with the Solid Waste Authority to support existing public education efforts to increase participation in recycling programs.

Capital Improvements Element

As detailed in the interlocal agreement with the Palm Beach County School Board, the City will continue to include the District's five-year capital improvement schedule in the comprehensive plan. The agreement also prescribes the various reporting requirements for both the City and the School Board.

STRATEGIC PARTNERSHIPS COORDINATION FRAMEWORK

The City of Delray Beach needs help from many partners to achieve its comprehensive vision. Implementing this Plan requires strong partnerships among government, institutions, businesses, community groups and engaging our citizens. This section describes the overall approach in coordinating with our partners.

As stated under the inventory of partners, the City of Delray Beach currently has relationships with a number of surrounding local governments and



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agencies, including Palm Beach County, and the cities of Boca Raton and Boynton Beach, and the towns of Gulf Stream and Highland Beach. Established partnerships exist with state and federal agencies including the Florida Department of Economic Opportunity, Florida Department of Transportation, and Florida Department of Environmental Protection; as well as regional and local agencies including the Treasure Coast Regional Planning Council, Palm Beach County Transportation Planning Agency, South Florida Water Management District and the Palm Beach County School Board.

Implementing new strategies to expand collaboration with regional neighbors to address mutual concerns is of paramount importance. Through its leadership, the City must invite its extraterritorial jurisdiction partners to collaborate on solutions for regional issues, such as climate change and rising sea level, homelessness, environmental protection and transportation needs.

In addition to coordinating with other units of government and public agencies, the City's strategy advocates the development of new partnerships with community and neighborhood organizations, business groups, private and non-profit agencies. Delray Beach's strong community groups, private sector, stakeholders, institutions, and non-profit organizations also share responsibility for shaping the future of our city. These groups have significant resources and relationships can offer added resources to specifically address local issues such as affordable housing, protecting historic resources, growing the local economy, and expanding educational, cultural and social service programs.

This Element proposes a holistic approach of coordination with its partners by engaging its public partners, maximizing public-private partnerships and embracing its citizens and stakeholders. The goals, objectives and policies provide the direction to build and sustain these strong partnerships to achieve a community that is livable, sustainable, prosperous, mobile and interconnected, educated, creative, healthy, and efficiently manages its resources.

Public Partnerships

The foundation of the City's coordination with its public partners consists of several components to promote good governance, including, plan coordination, service delivery agreements, interlocal agreements, joint planning area agreements, mutual aid, shared resources, data sharing, and capital planning. These components establish specific coordination efforts, which often result in the completion of cooperative studies, sharing of best management practices, the funding of mutually beneficial capital projects that are planned in cooperation with other public and semi-public entities.

Public-Private Partnerships

Public-private partnerships are widely recognized as a way to maximize the impact of public funds to provide necessary services for our citizens. To efficiently implement the vision of the Comprehensive Plan, new public-private partnerships must be pursued. New strategies will need to be employed to embark on new relationships and expand existing relationships with private organizations and community groups. Relationships with local organizations such as neighboring colleges and universities, non-profit organizations and community advocacy groups shall be explored.

These partnerships may require capacity building through direct or indirect assistance to develop training, leadership programs, revenue generation and community engagement strategies. Such assistance can leverage the resources of a partner organization to implement some actions while freeing up resources to implement others. The strategic approach must include the formulation of creative solutions to achieve shared, desired outcomes.

Citizen Engagement and Partnerships

The City of Delray Beach is committed to active engagement and partnering with its citizens. The City government is not limited in its focus to only the natural and built environments. Building a community that enhances the quality of life of its citizens is constantly evolving and continually requiring citizen input.



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Stakeholders and citizens must be engaged throughout the planning and implementation process to ensure that the community's comprehensive core visions are accurately reflected. To continue building strong connected citizen partners, the City must remain committed to authentic engagement that increases the community's meaningful participation in decisions that will shape the future of Delray Beach. A wide range of opportunities for involvement need to be investigated to engage our citizens in planning for the future, including seeking feedback in non-traditional spaces and through innovative means. Equal access and inclusive citizen participation of all ages, cultures, abilities and incomes are necessary and will require that new avenues for engagement are explored.



Always Delray Community Workshop

Delray Beach has developed a strategic approach to coordination with its partners that has provided long-lasting partnerships covering a multitude of issues, concerns, and topics on a local, regional, and statewide level. These practices include:

- 1. Collaboration: Define Common Goals and Interests** – Coordination on shared interests brings focus to find solutions by attending work group meetings and strategy sessions to ensure collaboration is effective.
- 2. Communication: Develop Relationships Through On-going Communication** – On-going communication reminds partners of the agreed-upon direction, and ensures successful resolution if disagreements arise. Relationship

building improves the chances for successful outcomes because frequent interactions foster mutual respect.

- 3. Defining Roles and Expectation:** Although the aim is shared decision-making, expectations and responsibilities will be assigned to ensure the group is making informed decisions. To avoid confusion, and keep the agreement on track, it is critical to identify the precise role and responsibilities of each entity.
- 4. Deploy Appropriate Tools to Best Achieve and Sustain Common Goals:** – Identify objectives, establish key strategies, and develop a plan that is quantifiable and sustainable; and, ensure pre-established milestones and checkpoints to gauge the success of selected tools are defined.

BEST MANAGEMENT PRACTICES FOR THE DEVELOPMENT OF STRATEGIC PARTNERSHIPS

The following examples of effective strategic partnerships represent best management practices that may be applied in Delray Beach to address the prevalent issues identified through public workshops, survey responses, public comments, the Always Delray Steering Committee, and during community workshops. The recurring issues are:

- Partner with Palm Beach County School District to gain improved access to facilities;
- Develop stronger relationships between the business and education communities;
- Coordinate with Governmental groups to share facilities;
- Establish sound policies through proactive communication and inter-governmental partnerships.
- Provide a centralized system for the collaboration with private organizations and community groups.
- Ensure that community engagement opportunities are broadly accessible.

Coalition for Community Schools

Nearly every school district has partners in its schools. However, most do not have a



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coherent framework and strategy that identifies how the district and its community partners will work together to support student success. The recently issued guide from the Coalition for Community Schools, “Scaling up School and Community Partnerships: The Community Schools Strategy,” lays out a detailed plan of action that local stakeholders can take.

Tulsa Public Schools 2016-2020 Strategic Plan, Destination Excellence

This forward thinking strategic plan opens with the following message: “Our plan is based on the input of thousands—teachers, families, students, community members, staff and administrators—and the most current research and thinking on how to ensure excellence in every school. Together we captured a bold new vision for public education. Our approach is based on the belief that the entire Tulsa Public Schools community must be learners, contributors and designers for our students to be successful.” Destination Excellence was formed through extraordinary collaboration that sought to energize and engage the entire Tulsa community. The plan’s intent is to place every child on a pathway to realize his or her full potential by forging relationships with every facet of the community. The proposed strategies and partnerships challenges businesses, retirees, parents, workers, business owners, entrepreneurs, artists, innovators, and the students of Tulsa to take ownership of the educational challenges and learning opportunities to forge new relationships that will lead to success for everyone.

Both examples of best management practices for intergovernmental coordination yield a few lessons and key points that can be applied in Delray Beach, including taking the following steps and actions:

Reach out. Talk with each other, with principals and teachers, with families, and with key leaders that you know are involved with schools and concerned about education, young people and the community.

Look at the data. Review data on school and non-school factors that influence student success. Attendance, excessive absence, suspension, truancy, parent involvement, health, housing, transportation, nutrition, and other indicators should be examined and discussed.

Learn from other schools. Visit other schools with a strong record of success. The enthusiasm, energy, empathy, focus, and commitment of educators and community partners will motivate you to emulate what you witnessed at the school visit.

Review existing partnerships. Do your homework (and enlist other agencies) and develop a detailed list of all existing school partnerships with public agencies, corporations, and non-profits. An exhaustive list can lead to a more coordinated partnerships and strategies.

Get started. Together, school and community leaders should craft an initial plan to approach key challenges that must be addressed to improve educational life outcomes for students.

RECOMMENDATIONS

The Strategic Partnership Element goals, objectives, policies, performance measures, and strategies reflect community input, survey results, statutory requirements, and six recurring themes:

- ✿ Establish sound policies through proactive communication and collaboration with inter-governmental partnerships;
- ✿ Partner with Palm Beach County School District to gain improved access to facilities;
- ✿ Develop stronger relationships between the business and education communities;
- ✿ Coordinate with governmental groups to co-locate and share facilities;
- ✿ Provide a centralized system for the collaboration with private organizations and community groups; and,
- ✿ Ensure that community engagement opportunities are broadly accessible.



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PUBLIC PARTNERSHIPS

Regional Issues

Develop extensive collaboration with our strategic partners to advocate for initiatives that improve and enhance the city on regional issues such as transportation, growth and development, environmental protection, climate change, impacts of rising sea levels, homelessness and economic prosperity.

Regional Issues Recommendation: Strengthen partnerships with regional partners by maintaining active memberships and advocating that designated City staff are appointed to serve on regional agencies boards and committees.

Land-Use and Plan Coordination with Palm Beach County

Land-Use and Plan Coordination Recommendations:

1. Review and update the Joint Planning Area Agreement with Palm Beach County regarding the existing "eligible" areas that are subject to annexation by Delray Beach.
2. Conduct a study in cooperation with Palm Beach County regarding the joint planning area. The study should:
 - Include a fiscal impact analysis;
 - Review Future Land Use, zoning, service delivery, level of service opportunities and constraints;
 - Identify any needed improvements that should be initiated by the City and County;
 - Determine if, when, and how "eligible" areas may feasibly become incorporated within city limits; and,
 - Determine if the extent of the joint planning area boundary should be amended or remain the same.

Several unincorporated parcels within the City's Planning area benefit from city services, such as fire and police services without providing reciprocal compensations. The annexation of these areas requires the City to engage in rigorous

on-going coordination with Palm Beach County to facilitate the annexation through the approval of interlocal agreements.

Co-location and Sharing of Facilities

The duplication of similar resources increases the capital burden on Delray Beach's citizens. The shared utilization of these resources must be investigated and a process for implementation developed through strategic planning and cooperation.

Co-location and Sharing of Facilities Recommendations:

1. Partner with Palm Beach County School District to facilitate expanded access to certain facilities, such as athletic fields, gymnasiums and other facilities.
2. Partner with Lake Worth Drainage District to grant access and utilization of canals rights-of-way for pedestrian and bike trails.

PUBLIC-PRIVATE PARTNERSHIPS

The City of Delray Beach shall encourage and develop additional public-private partnerships to supplement the provision of services in the areas of education, the economy, historic preservation, environmental and resiliency planning, building healthy communities, cultural advancement and other community issues of shared interests.

Information Sharing

Establish a coordinated program for the sharing of information amongst its public-private partners, non-profit and community groups.

Information Sharing Recommendations:

1. Provide a centralized system for the collaboration with private organizations and community groups.
2. Utilize the changes in communication technology to expand the mediums for engagement and collaboration.



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Bridging the Gap between Education and Growth of the Local Economy

The City of Delray Beach aims to bridge the gap between education and growth of the City's economy; however, the global economy is ever changing and the relationship between the City of Delray Beach and education providers is critical to the continued growth and evolution of the community and the local economy. Opportunities to connect universities with local communities and local businesses shall be explored. Businesses could promote education services through apprenticeships and work-based learning. The City should coordinate with other education providers and the business community to share economic development information, employment trends, technological advances, soft skills, hard skills, and demographic trends affecting Delray Beach's economy.

Education and Economic Recommendations:

1. Identify key stakeholders (agencies and individuals) to form a regional group of advisors to help match educational skills with business needs.
2. Increase the number of potential educational facilities with a goal of offering a broad spectrum of educational programs that supplement the skills of working age residents for career development and advancement.
3. Coordinate with local schools and universities to establish educational programs at the most accessible sites within the Planning Area, including existing public buildings such as the Delray Beach Library and Delray Beach's Community Centers.

Citizen Engagement and Partnerships

The City of Delray Beach shall foster a genuine partnership that promotes, builds and maintains relationships and strive for effective and open communication with our citizens, communities, and neighborhoods to ensure inclusive citizen engagement. Involving community and neighborhood groups and stakeholders will help bring reality to the City's plans by establishing a

collective vision and creating community consensus for projects. The most important component of a vision is ensuring that it can endure the test of time. The visions established in the comprehensive plan are long term and may span several political administrations. Thus, the vision that is created must represent key community and stakeholder consensus that will help it endure.



Community engagement is a cornerstone of the City's strategic partnerships.

Citizen Engagement and Partnerships Recommendations:

1. Ensure that citizen involvement processes are easily accessible in terms of location, time, language and support the engagement of individuals with a variety of abilities and limitations on participation.
2. Improve opportunities for our citizens to be informed and included in decisions and priority issues undertaken by the City through the promotion of the use of the City's website.
3. Explore the establishment of information stations within the community.
4. Host workshops on the general use of the Comprehensive Plan and special land use and zoning topics.



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